Data Analysis:
Fewer Children Achieving Permanency in VA

Percent of Children Exiting to Permanent Placement

- 66.9%
- 68.8%
- 73.4%
- 72%
- 85.7%
- 85.4%
- 86.4%
- 86.7%

Data Analysis:
Teen Foster Children at Greatest Risk for not Achieving Permanency

Children Entering After Age 12 Achieving Permanency

- 35.6%
- 37.5%
- 44.3%
- 43.7%
- 72.8%
- 72.9%
- 72%
- 72.2%

Data Analysis:
Older Foster Children’s Likelihood of Permanency Greatly Diminished After 2 Years in Care

Initial Placement (All children)

<table>
<thead>
<tr>
<th>Year</th>
<th>Relative placements</th>
<th>Non-relative family foster care</th>
<th>Therapeutic foster home</th>
<th>Congregate Care</th>
<th>Other</th>
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Note: Children are counted as having achieved permanency if they had been adopted, reunified, or had their custody transferred to a relative and have not re-entered care.

Data Analysis:
Older Children Placed in Congregate Care

Initial Placement (Children 12 and older)

<table>
<thead>
<tr>
<th>Year</th>
<th>Relative placements</th>
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<th>Therapeutic foster home</th>
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Key Events in Children’s Services

2007
- Annie E. Casey Foundation’s findings on child welfare made public
- First Lady Ann Holton spearheaded the “For Keeps” initiative
- “Systems of Care and Evidence-Based Practices” Conference for 600 people September, 2007
- JLARC Study of CSA Children in Residential Treatment
- Children’s Services System Transformation began
- A new position, the Special Advisor for Children’s Services, was created to lead the transformation.

2008
- “Hanger Commission” on the Comprehensive Services Act issues report and recommendations.

Transformation
Key Achievements to Date

- Foster Care Reimbursement, funding for training and resource family unit
- Approval and Implementation of CSA Match Rate Changes
- CSA Policy Clarifications and Training
- Implementation of Intensive Care Coordination
- Council on Reform (CORE)
- Development of Cross Agency Child Specific Outcomes
- Systemic Outcomes

Children’s Service System Transformation

Virginia’s child-serving agencies are improving the way we help at-risk children and their families to achieve:
- Success in life;
- Safety for children and communities;
- Life in the community;
- Family based placements; and
- Life-long family connections.

Council on Reform (CORE)

- Partnership since December, 2007 with thirteen targeted localities to develop a shared vision for Children’s Services and implement best practices at the state and local level
- Membership: Representatives from thirteen geographically diverse localities:
  - Charlottesville, Chesterfield, Dinwiddie, Fairfax, Henrico, Newport News, Norfolk, Prince William, Richmond City, Roanoke County, Roanoke City, Virginia Beach and Washington County
  - These localities account for almost 50% of statewide foster care population
- Workgroups focused on the development of a Practice Model and implementation of “Building Blocks” of Transformation
- The Annie E. Casey Foundation has been providing extensive financial and consultative assistance in this work.

Virginia Children’s Services Practice Model

We have developed a common philosophy that has helped to shift practice to achieve better outcomes for youth and families.

We believe:
- All children and communities deserve to be safe.
- In family, child, and youth-driven practice.
- Children do best when raised in families.
- All children and youth need and deserve a permanent family.
- In partnering with others to support child and family success in a system that is family-focused, child-centered, and community-based.
- How we do our work is as important as the work we do.
Building Blocks of the Transformation

Community-Based Continuum – Developing, funding and sustaining a continuum of services that will meet the needs of every child and ensure that when all possible children receive the services that they need within their own home and community.

Statewide Training System – A comprehensive, competency based training system built on the practice model and accessible across Virginia

Resource Family Recruitment, Development and Support – Finding, training and supporting resource and adoptive families to provide permanent connections for youth in foster care

Managing by Data – Using data to guide our decision making and using our desired outcomes to drive practice

Family Engagement Model – Engaging families in a deliberate way by giving them a voice in what happens to their families and their children.

Discharges to Permanency

Numbers of Children in Group Care

Number of Children in Foster Care
Incidence of Repeat Maltreatment of Children in Foster Care

<table>
<thead>
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<th>Month</th>
<th>Repeat Maltreatment</th>
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<tr>
<td>Dec. 2007</td>
<td>2.40%</td>
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<td>Aug. 2009</td>
<td>1.90%</td>
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Transformation – Moving Forward

- Training and Technical Assistance
  - Transformation Academy and Regional Training
  - Agents of Change – Leadership Development Training
  - Governor's Conference on Children’s Services Transformation – December 16-17
  - Meetings of CORE localities
  - Intensive Care Coordinator Network

- Targeted Supports
  - Consultations and assistance to individual communities
  - Support for intensive care coordination

- Policy Directions to assure continued progress

Outcomes

- The total number of youth in foster care in Virginia has decreased by 10%
- Total group care placements have decreased by 30%
- The percentage of youth placed in family-like settings has increased by 6%
- Discharges to Permanency improved from 64% to 74%
- Funds used to provide supportive services to children in family-based settings increased by 62%